WESTCHESTER COUNTY HEALTH CARE CORPORATION

BOARD OF DIRECTORS MEETING

OCTOBER 7, 2026

5:00 P.M.

VOTING MEMBERS PRESENT: Benjamin Boykin, Clifford Bleustein, Susan Gevertz, Mitchell Hochberg, Tracey Mitchell, Lori Morton, Ph.D., Alfredo Quintero, Michael Rosenblut, Zubeen Shroff, Sharla St. Rose, Ph.D., Mark Tulis, Judith Watson, Richard Wishnie

VOTING MEMBERS EXCUSED: Tamer El-Rayess

NON-VOTING MEMBERS PRESENT: David Lubarsky, M.D., Martin Rogowsky

STAFF PRESENT: Christine White, EVP, Chief Legal Officer
Thomas Scaglione, SVP, Chief of Staff
Leo Bodden, EVP, Chief Digital Transformation Officer
Francis Spreer Albert, EVP, Chief Financial Officer
Dr. Peter Paige, EVP, Chief Clinical Officer
William Pryor, EVP, Chief HR Officer
Josh Ratner, EVP, Chief Strategy Officer
Don Steigman, Sr. EVP, Chief Operating Officer
Phyllis Yezzo, EVP, CNO
Tara Johnson, SVP, Deputy General Counsel
Inder Sandhu-Gay, SVP, Network Strategy
Maxwell Oppong, Manager Workstation Engineer
Ann Marie Soares, Executive Corporate Secretary

CALL TO ORDER

The October 7, 2026, meeting of the Westchester County Health Care Corporation ("WCHCC") Board of Directors was called to order at 5:00 p.m., by Mr. Shroff, Chair. A quorum was present.

VOTING MEMBERS PRESENT

Benjamin Boykin
Clifford Bleustein, M.D.
Susan Gevertz
Mitchell Hochberg
Tracey Mitchell
Lori Morton, Ph.D.
Alfredo Quintero
Michael Rosenblut
Sharla St. Rose, Ph.D.
Zubeen Shroff
Mark Tulis
Judith Watson
Richard Wishnie

VOTING MEMBERS EXCUSED

Tamer El-Rayess

NON-VOTING MEMBERS PRESENT

David Lubarsky, M.D.
Martin Rogowsky

CONSENT AGENDA

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE MINUTES FROM THE SEPTEMBER 9, 2026, MEETING OF THE BOARD. A MOTION WAS MADE BY MR. ROSENBLUT, SECONDED BY MR. QUINTERO, TO APPROVE THE SEPTEMBER 9, 2026, WCHCC BOARD OF DIRECTORS MEETING MINUTES. THE MOTION WAS APPROVED UNANIMOUSLY.

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE CREDENTIALS CONTAINED IN THE REPORT OF THE PRESIDENT OF THE MEDICAL STAFF (DATED OCTOBER 9, 2026, AND ATTACHED TO THESE MINUTES) CONTAINING INFORMATION ON CREDENTIALING APPOINTMENTS AND ADVANCED PRACTICE PROVER STAFF, REQUESTS FOR ADDITIONAL CLINICAL PRIVILEGES, CHANGES IN STAFF CATEGORY AND STATUS, AND FPPES. MS. GEVERTZ MOTIONED, SECONDED BY MR. BOYKIN. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE PRESIDENT

Dr. Lubarsky provided his update during Executive Session.

REPORT OF THE COMMITTEES

EXECUTIVE COMMITTEE

Mr. Shroff, Chair, Executive Committee, reported that the Committee met on September 28, 2026. He reported that no actions were taken.

QUALITY COMMITTEE

Ms. Gevertz, Chair, Quality Committee, advised the Board that the Committee met on October 2, 2026.

Ms. Gevertz reported that the Committee reviewed the 2026 Environment of Care Plans Evaluations and the 2027 Environment of Care Plans as follows:

- The Committee reviewed the 2026 Environment of Care management plans covering Emergency Management, Hazardous Materials, Life Safety, Medical Equipment, Safety, Security, and Utilities for each hospital campus;
- The plans had previously been approved by the respective hospital boards in accordance with regulatory requirements. Continued committee oversight prevents a governance gap during network consolidation;
- Local Environment of Care Committees report to the System Environment of Care Quality Committee, then to the System Quality and Safety Council and Board;
- Motion approved to recommend that the full Board adopt and carry forward the existing 2026 Environment of Care management plans on an interim basis through February 2027; and
- Management will consider whether future plans, beginning with the 2028 cycle, should be presented earlier than February.

MR. SHROFF ASKED FOR A MOTION TO ACCEPT THE 2026 ENVIRONMENT OF CARE PLANS EVALUATIONS AND APPROVE THE 2027 ENVIRONEMNT OF CARE PLANS. DR. MORTON MOTIONED, SECONDED BY MS. MITCHELL. THE MOTION CARRIED UNANIMOUSLY.

Ms. Gevertz informed the Board that the Committee received a presentation on the 2027 Integrated Quality and Patient Safety Plan as follows:

- The Committee reviewed the unified 2026-2027 network Quality and Patient Safety Plan, incorporating enterprise oversight with local accountability across hospitals, ambulatory settings, and behavioral health;
- The structure standardizes quality indicators and methods while maintaining hospital-specific QAPI responsibilities and local operational differences;
- Motion approved to recommend the integrated 2026-2027 Quality and Patient Safety Plan to the full Board; and
- For skilled nursing facilities, leadership is developing a standardized scorecard. A prototype for St. Joseph's is planned for the December meeting, with the scorecard intended for all three facilities and reporting to the appropriate boards.

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE 2026-2027 INTEGRATED QUALITY AND PATIENT SAFETY PLAN. MS. GEVERTZ MOTIONED, SECONDED BY MS. WATSON. THE MOTIN CARRIED UNANIMOUSLY.

Ms. Gevertz informed the Board that the Committee received a presentation on the Behavioral Health Service Line by Dr. Ferrando, Mr. Hixson and Ms. Carmona as follows:

Overview and Performance

- The service line reported inpatient, outpatient, emergency, and training operations across multiple campuses, with continued expansion planned for 2027;
- Key inpatient measures include restraint use, contraband, falls, harmful behavior, suicide attempts, patient-to-patient assaults, patient-to-staff assaults, and readmissions; and
- Readmissions were reported at 5%, while contraband performance exceeded target. Suicide attempts, restraint use, and patient-to-patient assaults improved from baseline; falls, non-suicidal injurious behavior, and patient-to-staff assaults remained areas of focus.

Performance Improvement Initiatives

- Suicide prevention bedding implemented at Behavioral Health Center Valhalla and Mid-Hudson was associated with a 45% reduction in attempts from 13 to 7 for January through August compared with the prior year. No year-to-date attempts involved bedding, and there were no year-to-date pediatric attempts.
  Next steps include evaluating expansion of suicide prevention bedding to Health Alliance, Port Jervis, and psychiatric emergency settings, while continuing environmental rounds and qualified-interpreter safeguards.

Ms. Gevertz informed the Board that the Committee reviewed and discussed System Quality Scorecards presented by Dr. Paige.

OLD BUSINESS

There was no old business.

NEW BUSINESS

Ms. White presented Resolution 14 appointing Frances Spreer Albert to the Parent/Grandparent Boards.

MR. SHROFF ASKED FOR A MOTION TO APPROVE RESOLUTION 14, APPOINTING FRANCES SPREER ALBERT TO THE PARENT/GRANDPARENT BOARDS. MR. WISHNIE MOTIONED, SECONDED BY DR. ST. ROSE. THE MOTION CARRIED UNANIMOUSLY.

EXECUTIVE SESSION

MR. SHROFF ASKED FOR A MOTION TO GO INTO EXECUTIVE SESSION TO DISCUSS QUALITY AND STRATEGIC MATTERS. MR. HOCHBERG MOTIONED, SECONDED BY MR. BOYKIN. THE MOTION CARRIED UNANIMOUSLY.

MR. SHROFF ASKED FOR A MOTION TO MOVE OUT OF EXECUTUVE SESSION. MS. WATSON MOTIONED, SECONDED BY MR. TULIS. THE MOTION CARRIED UNANIMOUSLY.

ADJOURNMENT

MR. SHROFF ASKED FOR A MOTION TO ADJOURN THE OCTOBER 7, 2026, MEETING OF THE WCHCC BOARD OF DIRECTORS. MR. HOCHBERG MOTIONED, SECONDED BY DR. MORTON. THE MOTION CARRIED UNANIMOUSLY.

Respectfully submitted,

Ann Marie Soares, WCHCC Assistant Secretary