WESTCHESTER COUNTY HEALTH CARE CORPORATION

BOARD OF DIRECTORS MEETING

April 8, 2026

5:00 P.M.

VOTING MEMBERS PRESENT: Susan Gevertz, Michael Rosenblut, Patrick McCoy, William Frishman, M.D., Mitchell Hochberg, Tracey Mitchell, Lori Morton, Alfredo Quintero, Zubeen Shroff, Sharla St. Rose, Ph.D., Mark Tulis, Judith Watson, Richard Wishnie

NON-VOTING MEMBERS PRESENT: Tamer El-Rayess, David Lubarsky, M.D., Martin Rogowsky

STAFF PRESENT:
Christine White, EVP, Chief Legal Officer
Michael Burke, Interim CFO
Leo Bodden, EVP, Chief Information Officer
Peter Paige, M.D., Chief Medical Officer
Don Steigman, EVP, System Integration
Phyllis Yezzo, EVP, Chief Nursing Officer
John Brand, Senior Vice President, Chief Mkting & Comm Officer
Tara Johnson, SVP, Deputy General Counsel
John Morgan, SVP, Financial Operations
Inder Sandhu-Gay, SVP Network Strategy
Thomas Scaglione, SVP, Chief of Staff
Max Oppong, Manager Workstation Engineer

CALL TO ORDER

The April 8, 2026, meeting of the Westchester County Health Care Corporation ("WCHCC") Board of Directors was called to order at 5:00 p.m., by Mr. Shroff, Chair. A quorum was present.

VOTING MEMBERS PRESENT

Susan Gevertz
Michael Rosenblut
Patrick McCoy
William Frishman, M.D.
Mitchell Hochberg
Tracey Mitchell
Lori Morton, Ph. D.
Alfredo Quintero
Zubeen Shroff
Sharla St. Rose, Ph.D.
Mark Tulis
Judith Watson
Richard Wishnie

NON-VOTING MEMBERS PRESENT

Tamer El-Rayess
David Lubarsky, M.D.
Martin Rogowsky

CONSENT AGENDA

MR. SHROFF ASKED FOR A MOTION TO:

1. APPROVE THE MINUTES FROM THE MARCH 4, 2026, MEETING OF THE BOARD (THE "MINUTES") AND

2. APPROVE THE CREDENTIALING PACKET DATED MARCH 4, 2026, ATTACHED TO THESE MINUTES AND CONTAINING Medical and Allied health Professional staff CREDENTIALING and APPOINTMENTS, including new CLINICAL PRIVILEGES, ADDITIONAL PRIVILEGES, A CATEGORY CHANGE AND FOCUSED PROFESSIONAL PRACTICE EVALUATIONS OR FPPES (THE "CREDENTIALING PACKAGE").

A MOTION WAS MADE BY MS. GEVERTZ, SECONDED BY MR. ROSENBLUT, TO APPROVE 1. THE MINUTES AND 2. THE CREDENTIALING PACKAGE. THE MOTION WAS APPROVED UNANIMOUSLY.

REPORT OF THE PRESIDENT

Dr. Lubarsky provided a comprehensive review of the organization's achievements in 2025, noting 44 major improvement projects initiated across the entire network spanning finances, operations, personnel, practice transformation, patient experience, employee satisfaction, and IT transformation. Accomplishments in 2025 included:

- A significant financial turnaround in 2025, including 9% revenue growth, with over $200 million in recurring operational benefit, and $110 million year-over-year net income improvement. The organization successfully issued $480 million in bonds at favorable rates despite a junk bond rating.
- Growth and stabilization of executive leadership including the recruitment of new senior leaders from institutions including Northwell (Chief Legal Officer), UVA (Chief Clinical Officer), UCLA and Stanford (Interim Chief Compliance Officer), and Jackson Miami (Assistant Integration Officer). Dr. Lubarsky reported expanded spans of control for regional leaders Sahara Malik, Elissa Chessari, and Dr. Andrew

Pickens. Additional network-wide roles were established, including Chief Quality Officer, Chief Pharmacy Officer, and Chief Supply Officer.

- Emergency Department transformation efforts, with admission-to-bed time reduced by half at both Valhalla and Mid-Hudson. Patient satisfaction percentile ranking increased from the 2nd percentile in Q4 2025 to the 45th percentile in February 2026.
- Progress on length-of-stay reduction initiatives, including a reduction in average length of stay by half a day in 2025 and implementation of interdisciplinary rounding with nurses and physicians.
- The launch, licensing, and opening of a specialty pharmacy program. The program was reported to be on track to yield millions of dollars, with a trajectory toward tens of millions by year-end.
- Quality improvements including an improvement in hospital rating from one-star to two-star and the establishment of task forces addressing substantive quality issues identified as barriers to achieving a three-star rating. C. diff infections were reduced from worst-in-state performance in 2024 to average performance. There was a 31% system-wide reduction in hospital-acquired pressure ulcers and improvement in observed-to-expected mortality from 1.23 to 1.1 in 2025.
- Strategic partnerships and funding initiatives included establishment of a partnership with the Hudson Valley Care Consortium to support social determinants of health referrals and dissolution of the Bon Secours-Mercy joint venture operation of the Charity Health System.
- $161 million SNTP award was secured. Progress was made on a $350 million DPT approval from CMS, with a potential alternative of $250 million in annual ancillary programs.
- The organization has been building a relationship with Regeneron, noting positive feedback received from a family connected to the Regeneron co-founder regarding a patient care experience.

REPORT OF THE COMMITTEES

EXECUTIVE COMMITTEE

Mr. Shroff, Chair, Executive Committee reported that the Committee met on April 6, 2026. Upon a motion duly made and seconded, the Committee unanimous voted to move to Executive Session to discuss competitively sensitive matters relating to personnel and prospective business relationships. No further detail is recorded due to the confidential nature of the discussion. No formal action was taken by the Committee during this meeting.

FINANCE COMMITTEE

Mr. Quintero, Chair, Finance Committee advised the Board that the Committee met on March 30, 2026. In Open Session, the Committee approved the minutes from the March 3, 2026 meeting. The Committee observed that severe weather had impacted the health system's financial performance in February. Following a motion duly made and seconded, the Committee unanimously voted to move to Executive Session to conduct competitively sensitive budget discussions. No formal action was taken by the Committee during this meeting.

NEW BUSINESS

Resolution 2 – Patrick McCoy
The Board welcomed Patrick McCoy and presented Resolution 2-2026 recognizing Mr. McCoy's distinguished service to the Westchester County Health Care Corporation and WMCHealth Board of Directors since 2010, including contributions on multiple committees (including Audit, Compliance, Finance, and Technology).

Mr. McCoy offered remarks, expressing appreciation for having had the opportunity to serve the Corporation and expressing his gratitude to fellow board members and staff for their support during his service to the Board.

A MOTION WAS MADE AND RESOLUTION 2-2026 WAS CARRIED UNANIMOUSLY. THE BOARD EXPRESSED APPRECIATION FOR THE GENEROUS SUPPORT OF MR. MCCOY.

Resolution 4 – MHRH Level II Trauma Support
The Board considered Resolution 4-2026 pertaining to Mid-Hudson and directing that all necessary means and resources be pursued to sustain a Level II trauma hospital designation recognized by New York State and the American College of Surgeons (ACS).

MR. SHROFF ASKED FOR A MOTION TO APPROVE RESOLUTION 4-2026. MR. TULIS MOTIONED, SECONDED BY MS. GEVERTZ. THE MOTION CARRIED UNANIMOUSLY.

Vote to Appoint Ms. Alison Spear to the Mid-Hudson Regional Hospital ("MHRH") Board of Visitors
The Board considered a recommendation to appoint Allison Spear to the MHRH Board of Visitors. Ms. White noted that the Board of Visitors is a non-fiduciary, community engagement board, and that Ms. Spear was recommended based on her extensive community involvement and generous support of philanthropic efforts. Following discussion, the Board voted unanimously in favor of the appointment of Ms. Alison Spear to the MHRH Board of Visitors.

Resolution 3 – Westchester Medical Center Foundation Namings March 2026
The Board considered Resolution 3-2026 related to the Westchester Medical Center Foundation acknowledging the following pledges supporting naming opportunities:

- A pledge by Bichat Desai to name a patient room in the Brenda Ferreri Pavilion in memory of Dr. Desai's father.
- A pledge by Dr. Lubarsky to name a meditation garden outside the Brenda Ferreri Pavilion as the Lubarsky Family Meditation Garden in honor of Gerald and Doris Lubarsky.

A MOTION WAS MADE BY RICHARD WISHNIE, SECONDED BY SUSAN GEVERTZ, AND RESOLUTION 3-2026 WAS CARRIED UNANIMOUSLY. THE BOARD EXPRESSED APPRECIATION FOR THE GENEROUS SUPPORT OF MR. DESAIN AND DR. LUBARSKY.

OLD BUSINESS

There was no old business.

MR. SHROFF ASKED FOR A MOTION TO GO INTO EXECUTIVE SESSION TO DISCUSS COMPETITIVELY SENSITIVE BUDGET MATTERS. MR. TULIS MOTIONED, SECONDED BY MR. WISHNIE. THE MOTION CARRIED UNANIMOUSLY.

EXECUTIVE SESSION

MR. SHROFF ASKED FOR A MOTION TO MOVE OUT OF EXECUTIVE SESSION. MS. GEVERTZ MOTIONED, SECONDED BY DR. MORTON. THE MOTION CARRIED UNANIMOUSLY.

ADJOURNMENT

MR. SHROFF ASKED FOR A MOTION TO ADJOURN THE MARCH 4, 2026, MEETING OF THE WCHCC BOARD OF DIRECTORS. MR. HOCHBERG MOTIONED, SECONDED BY MR. WISHNIE. THE MOTION CARRIED UNANIMOUSLY.

Respectfully submitted,

Elizabeth Walsh, Interim Board Comms