

## **CALL TO ORDER**

The October 8, 2025, meeting of the Westchester County Health Care Corporation (“WCHCC”) Board of Directors was called to order at 5:00 p.m., by Mr. Shroff, Chair. A quorum was present.

### **VOTING MEMBERS PRESENT**

William Frishman, M.D.	Michael Rosenblut
Mitchell Hochberg	Sharla St. Rose
Patrick McCoy	Zubeen Shroff
Tracey Mitchell	Mark Tulis
Lori Morton	Judith Watson
Alfredo Quintero	Richard Wishnie

### **VOTING MEMBERS EXCUSED**

Susan Gevertz  
Richard Wishnie

### **NON-VOTING MEMBERS PRESENT**

Tamer El-Rayess  
David Lubarsky, M.D.  
Martin Rogowsky

## **REPORT OF THE CHAIR/ADDITIONS TO THE AGENDA**

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE MINUTES FROM THE SEPTEMBER 3, 2025, MEETING OF THE BOARD. A MOTION WAS MADE BY MR. ROSENBLUT, SECONDED BY MR. TULIS, TO APPROVE THE SEPTEMBER 3, 2025, WCHCC BOARD OF DIRECTORS MEETING MINUTES. THE MOTION WAS APPROVED UNANIMOUSLY.

## **REPORT OF THE PRESIDENT OF THE MEDICAL STAFF**

Dr. Altman provided the report of the President of the Medical Staff. She presented a credentialing packet (dated October 8, 2025, and attached to these minutes), containing information on Credentialing Appointments, Reappointments, and FPPEs.

### **Motion to Approve Recommendations for Credentialing Appointments, Reappointments, and FPPEs.**

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE RECOMMENDATIONS FOR CREDENTIALING APPOINTMENTS, REAPPOINTMENTS, AND FPPEs. DR. FRISHMAN MOTIONED, SECONDED BY MR. QUINTERO. THE MOTION CARRIED UNANIMOUSLY.

## **REPORT OF THE PRESIDENT**

Dr. Lubarsky advised the Board that this is the last Board meeting with Dr. Renee Garrick as the Chief Medical Officer. He expressed his gratitude to Dr. Garrick on behalf of himself and the Board, for her decades of service

to the organization. Dr. Lubarsky reported that Dr. Peter Paige, Chief Clinical Officer, will be joining the Network on October 15, 2025.

Dr. Lubarsky proudly informed the Board that for the first time ever, the Maria Fareri Children's Hospital ("MFCH") formerly ranked in the top 50 for pediatric cancer treatment. He stated that the MFCH ranked 7<sup>th</sup> in New York state, and 16<sup>th</sup> in the Atlantic Region.

Dr. Lubarsky reported that the Critical Care Tower project remains on time and on budget. He stated that the final steel beam will be placed in a Topping Off ceremony, in approximately ten days.

## **REPORT OF THE COMMITTEES**

### **EXECUTIVE COMMITTEE**

Mr. Shroff, Chair, Executive Committee, informed the Board that the Committee met on October 3, 2025. He stated that the Committee reviewed personnel matters.

### **FINANCE COMMITTEE**

Mr. Tulis, Chair, Finance Committee, advised the Board that the Committee met on September 25, 2025, and reviewed the August 31, 2025, financials.

Mr. Tulis advised the Board that the Committee recommended the following two capital leases to the Board for its approval:

- Palo Alto Networks – hardware and software for firewalls across the enterprise; and
- Netskope – Cloud based security services (subscription service) that improves our overall security posture with built-in Data Loss Prevention capabilities.

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE CAPITAL LEASES FOR PALO ALTO NETWORKS AND NETSKOPE. MR. QUINTERO MOTIONED, SECONDED BY DR. ST. ROSE. THE MOTION CARRIED UNANIMOUSLY.

### **PATIENT EXPERIENCE AND TECHNOLOGY COMMITTEE**

Mr. Rosenblut, Chair, Patient Experience and Technology Committee reported that the Committee met on September 11, 2025.

Mr. Rosenblut informed the Board that the following topics were discussed:

- Partnership for Patient Experience;
- Human Experience Assessment Model;
- Driving a System-wide culture transformation;
- Multi-year Strategic Roadmap;
- Next steps;
- Complaints and Grievances;
- Technology Advancements; and
- Patient and Visitor Experience Modernization

### **PERSONNEL AND COMPENSATION COMMITTEE**

Mr. Hochberg informed the Board that the Committee met on October 6, 2025.

## **QUALITY COMMITTEE**

Mr. Shroff, acting Chair, Quality Committee, reported that the Committee met on September 5, 2025.

Dr. Garrick provided the Committee with the report of the Quality and Safety Council meeting of June 12, 2025.

- Critical Care: Quality Goals for 2025 were presented; Standard Dashboard; 2025 Valhalla Critical Care Pressure Injury Prevalence and Reduction Strategies; Sepsis Compliance and Improvement Strategies; 2025 Valhalla Critical Care Ventilator Order Compliance Data and Unplanned Extubation; Successes; IDT Rounds; MHRH Critical Care Subcommittee; Areas of Focus for Improvement and Successes; 2025 Quality Goals Early Mobility in the ICU; DNV 2025 Annual Survey Data and a Regulatory report.
- OR Committee: Quality Goals for 2025; Network KPIs; OPEX Dashboard; Patient Safety Committee; Quality Assurance; Press Ganey OAS CAHPS; Successes; and a Regulatory report.

QA/PI reports were submitted from ALLY Center, Pharmacy, Dental Medicine, and Rehabilitation.

Mr. Shroff reported that the Committee received a comprehensive report on the MFCH Quality Council by Dr. Berman-Rosenzweig and Dr. Altman. They highlighted the following data and information:

- A very moving parent perspective was provided to the Committee;
- MFCH Quality Council Quality Measures Reporting Structure was reviewed;
- Solutions for Patient Safety Journey: High level milestones for 2017 through 2025;
- SPS Key Performance Indicators were reviewed;
- Pressure Injury HAC Team Prevention Process Improvement was discussed;
- Unplanned Extubation HAC Team Prevention Process Improvement was presented;
- Understanding and Improving Safety Disparities;
- Serious Safety Events; and
- Additional Initiatives in 2025

Mr. Shroff informed the Board that Ms. McFarlane provided a regulatory report for the Committee.

## **OLD BUSINESS**

There was no old business.

## **EXECUTIVE SESSION**

MR. SHROFF ASKED FOR A MOTION TO GO INTO EXECUTIVE SESSION TO DISCUSS QUALITY AND STRATEGIC MATTERS. MR. HOCHBERG MOTIONED, SECONDED BY MR. QUINTERO. THE MOTION CARRIED UNANIMOUSLY.

MR. SHROFF ASKED FOR A MOTION TO MOVE OUT OF EXECUTIVE SESSION. MS. WATSON MOTIONED, SECONDED BY MR. MCCOY. THE MOTION CARRIED UNANIMOUSLY.

## **NEW BUSINESS**

Ms. White presented the draft WCHCC Bylaws revisions to the Board.

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE DRAFT WCHCC REVISED BYLAWS. MR. QUINTERO MOTIONED, SECONDED BY MR. ROSENBLUT. THE MOTION CARRIED UNANIMOUSLY.

**ADJOURNMENT**

MR. SHROFF ASKED FOR A MOTION TO ADJOURN THE OCTOBER 8, 2025, MEETING OF THE WCHCC BOARD OF DIRECTORS. MR. TULIS MOTIONED, SECONDED BY MR. QUINTERO. THE MOTION CARRIED UNANIMOUSLY.

Respectfully submitted,

Ann Marie Soares, WCHCC Assistant Secretary

DRAFT

**WESTCHESTER COUNTY HEALTH CARE CORPORATION**

**BOARD OF DIRECTORS MEETING**

**OCTOBER 8, 2025**

**5:00 P.M.**

**VOTING MEMBERS PRESENT:** William Frishman, M.D., Mitchell Hochberg, Patrick McCoy, Tracey Mitchell, Alfredo Quintero, Michael Rosenblut, Zubeen Shroff, Sharla St. Rose, Mark Tulis, Judith Watson

**NON-VOTING MEMBERS PRESENT:** Tamer El-Rayess, David Lubarsky, M.D., Martin Rogowsky

**VOTING MEMBERS EXCUSED:** Susan Gevertz, Richard Wishnie

**STAFF PRESENT:** Christine White, EVP, Chief Legal Officer  
Megan Baldwin, SVP, Chief of Staff  
Leo Bodden, SVP, Chief Information Officer  
Michael Burke, Interim CFO  
Anthony Costello, Sr. EVP, COO  
Jorge Perez-Casellas – Interim Chief Compliance Officer  
William Pryor, EVP, Chief HR Officer  
Inder Sandhu-Gay, SVP, Network Strategy  
Don Steigman, EVP, System Integration  
Sean Tedjaratii, M.D., SVP, CEO APS  
James Terwilliger, Interim Chief Ambulatory Officer  
Keri Tone, VP, Ambulatory Care  
James Vigoda, Consultant, Office of the CIO  
Phyllis Yezzo, EVP, CNO  
Ann Marie Soares, Executive Corporate Secretary